



ADMINISTRATION FOR
CHILDREN & FAMILIES

330 C Street, S.W., Washington DC 20201 | www.acf.hhs.gov

Brook Herrera
Program Administrator
Child Care Administration
Arizona Department of Economic Security
Site Code 801A
1789 West Jefferson Street
Phoenix, AZ 85007

Dear Ms. Herrera,

On behalf of the U.S. Department of Health and Human Services, Administration for Children and Families, Office of Child Care, I am writing to let you know that Arizona was not selected to work with the Impact Project at this time. We received more applications with exciting, systemic proposals than we have the resources to support. We appreciate the thought and effort that you put into completing the application and are disappointed that we are unable to include you in the Impact Project.

As an alternative to the Impact Project, we have reviewed your application and are recommending some other options to support the work that you outlined in your application. We have asked the National Center on Development, Teaching and Learning to follow up with you to provide assistance for your work to coordinate and strengthen your professional development system. Please expect to hear from Allyson Dean, who can be reached at adean@zerotothree.org

Harriet Dichter serves as the lead for this work at the State Capacity Building Center, so please feel free to reach out to her as needed at harriet.dichter@icfi.com. Our thanks to you and your partners for all that you are doing to advance quality child care and education.

Sincerely,

Rachel Schumacher

cc:

Harriet Dichter
Allyson Dean