



NATIONAL OVERVIEW OF CCDF SERVICES ADMINISTRATION AND GOVERNANCE

Several factors influence the administration and implementation of Child Care and Development Fund (CCDF) services, including the existing programmatic and governance structure of the CCDF Lead Agency and other early childhood services. The following is information about the overall administration of CCDF services and its integration with other state and federal services for children and families.

Administration and Oversight of CCDF Services

In all States, the CCDF program is administered and supervised by the CCDF Lead Agency even if the services and activities are outsourced to other government and nongovernmental agencies. CCDF Lead Agencies have implemented several strategies to ensure that services provided by other agencies meet the requirements, standards, and guidelines set forth by the Lead Agency.

In most States, the CCDF grantee (Lead Agency) is the State department of health and human or social services (sometimes called children and family services). In four States (AZ, OH, TX, UT), the Lead Agency is the State's agency responsible for employment services. In five States (CA, DC¹, MD, MI, OR), the Lead Agency is the department of education. Two States (MA, WA) have created a separate agency to administer early childhood services, including CCDF services. In two States (DE, TX), CCDF quality services and initiatives are administered by a separate agency.

Implementation of CCDF Services

States vary on how CCDF services are implemented. In some States, the CCDF Lead Agency maintains oversight of CCDF-funded services, but implementation is done by other government and nongovernmental agencies. In other States, the Lead Agency both administers and implements most of the CCDF-funded services.

- In 40 percent of States, CCDF is administered and supervised at the State level and/or through the CCDF Lead Agency's regional or local field offices.

¹ For the purposes of this document, DC is referred to as a State.

- In many States, CCDF is administered and supervised by the State, and direct services (i.e., voucher management) are implemented locally by other governmental and nongovernmental entities.
- In some States, CCDF is supervised by the State and administered and implemented by local governments, such as county welfare or social services departments.

Lead Agency Coordination for CCDF Services with Other Entities

In the CCDF Plans for FY 2014–2015, the Lead Agencies report coordination with a range of governmental and nongovernmental strategies to ensure accountability and effective achievement of program goals. The Lead Agency maintains oversight of all services through multilevel monitoring strategies, including caseload audits, onsite visits, financial audits, and reviews of provider attendance and billing records.

- All fifty-six States and Territories coordinate with the State or Territory agency responsible for public education in carrying out the services offered under CCDF.
- Of these, fifty-two of these States and Territories foster collaboration with the State or Territory agency responsible for monitoring the Head Start Collaboration Grant (AK, AL, AR, AZ, CA, CO, CT, DE, DC, FL, GA, GU, ID, IL, IN, IA, KS, KY, LA, MA, MD, ME, MI, MN, MO, MS, MT, NC, ND, NE, NH, NJ, NM, NV, NY, OH, OK, OR, PA, PR, RI, SC, SD, TN, TX, UT, VA, VT, WA, WV, WI, WY).
- Eighteen of these States and Territories reported that the CCDF Lead Agency coordinates with the State or Territory agency responsible for administering the Race to the Top–Early Learning Challenge program (CA, CO, DE, IL, MA, MD, ME, MN, NC, NJ, NM, OH, OR, RI, SC, VT, WA, WI).
- Forty-seven States and Territories reported collaboration between local community organizations such as the Red Cross or CCR&R agencies and the CCDF Lead agency (AK, AL, AR, AZ, CA, CO, CT, DE, DC, FL, GA, ID, IL, IN, IA, KS, KY, LA, MA, MD, MN, MO, MT, NC, ND, NH, NJ, NM, NMI, NV, NY, OH, OK, OR, PA, PR, SC, SD, TN, TX, UT, VA, VI, VT, WA, WI, WY).

Integration of CCDF and Other Early Childhood Services

Developing comprehensive cross-service systems requires CCDF grantees to link with different types of programs, services, and funding streams. This can be accomplished through partnerships with stakeholders across early childhood sectors. Several States have undertaken governance and administrative changes to facilitate the integration of services for young children and their families. Other States have worked through existing early childhood councils, advisory boards, and cabinets to align policies and program standards to improve outcomes for children and families. Some of the early childhood services and programs being integrated and/or aligned include CCDF-funded services, licensing, Head Start, state-funded prekindergarten, and Individuals with Disabilities Education Act services.

State CCDF Administrative and Governance Structures

The following table provides a brief description of State administrative and governance structures for CCDF-funded services.

State	State Agency Designated as the CCDF Lead Agency	Entities Providing CCDF Direct Services	Entities Implementing Quality Initiatives and CCR&R Services	Other Services Administered by the CCDF Lead Agency		Early Childhood Services Coordinating Body
				TANF	Early Childhood Services	
CATEGORY 1 CCDF Is Administered and Supervised by the Lead Agency and Is Implemented at the State Level or Regionally/Locally by the Lead Agency's Field Offices						
Arkansas	Human Services	<ul style="list-style-type: none"> ▪ Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies ▪ Universities and Colleges ▪ Private for-profit vendors ▪ Professional associations ▪ Other nongovernmental agencies 	No	<ul style="list-style-type: none"> ▪ Licensing (same division) ▪ Prekindergarten (same division) ▪ Early Intervention (separate division) ▪ CACFP (same division) 	<ul style="list-style-type: none"> ▪ Early Childhood Commission
Delaware	Health and Social Services	<ul style="list-style-type: none"> ▪ Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies ▪ Foundations ▪ Other nongovernmental agencies 	Yes (same division)	<ul style="list-style-type: none"> ▪ Early Intervention (separate division) 	<ul style="list-style-type: none"> ▪ Delaware Early Childhood Council

State	State Agency Designated as the CCDF Lead Agency	Entities Providing CCDF Direct Services	Entities Implementing Quality Initiatives and CCR&R Services	Other Services Administered by the CCDF Lead Agency		Early Childhood Services Coordinating Body
				TANF	Early Childhood Services	
Idaho	Health and Welfare	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> CCR&R agencies Universities and Colleges Professional associations 	Yes (same division)	<ul style="list-style-type: none"> Licensing (same division) Head Start Collaboration (same division) Early Intervention (same division) 	<ul style="list-style-type: none"> Idaho Child Care Program Advisory Panel Early Childhood Coordinating Council
Iowa	Human Services	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Universities and Colleges Other nongovernmental agencies 	Yes (same division)	<ul style="list-style-type: none"> Licensing (same division) 	<ul style="list-style-type: none"> Iowa State Empowerment Board State Child Care Advisory Council Early Childhood Iowa Stakeholders
Kansas	Children and Families	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Universities and Colleges Other nongovernmental agencies 	Yes (same division)	<ul style="list-style-type: none"> Head Start Collaboration (same division) 	<ul style="list-style-type: none"> Early Learning Coordinating Council Kansas Children's Cabinet & Trust Fund
Kentucky	Health and Family Services	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Other nongovernmental agencies 	Yes (separate division)	<ul style="list-style-type: none"> Licensing (separate division) 	<ul style="list-style-type: none"> Early Childhood Development Authority

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				TANF	Early Childhood Services	
Louisiana	Children and Family Services	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Universities and Colleges Other nongovernmental agencies 	Yes (same division)	<ul style="list-style-type: none"> Head Start Collaboration (same division) 	<ul style="list-style-type: none"> BrightStart Louisiana Children's Cabinet
Maine	Health and Human Services	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Universities and Colleges 	Yes (separate division)	<ul style="list-style-type: none"> Licensing (same division) Head Start Collaboration (same division) CACFP (same division) 	<ul style="list-style-type: none"> Maine Child Care Advisory Council Maine Children's Cabinet
Michigan	Education	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payments² 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Other nongovernmental agencies 	No	<ul style="list-style-type: none"> Licensing (separate division) 	<ul style="list-style-type: none"> Early Childhood Investment Corporation

² The Michigan Department of Treasury issues provider payments utilizing CCDF funds that have been appropriated to the Lead Agency.

State	State Agency Designated as the CCDF Lead Agency	Entities Providing CCDF Direct Services	Entities Implementing Quality Initiatives and CCR&R Services	Other Services Administered by the CCDF Lead Agency		Early Childhood Services Coordinating Body
				TANF	Early Childhood Services	
Missouri	Social Services	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Universities and Colleges Professional associations Other nongovernmental agencies 	Yes (different division)	<ul style="list-style-type: none"> None 	<ul style="list-style-type: none"> Early Childhood Coordinating Board Children's Service Commission Missouri Family and Community Trust
Nebraska	Health and Human Services	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payments³ 	<ul style="list-style-type: none"> Other government agencies 	Yes (same division)	<ul style="list-style-type: none"> Licensing (separate division) Early Intervention (separate division) 	<ul style="list-style-type: none"> Early Childhood Interagency Coordinating Council Together for Kids and Families
New Hampshire	Health and Human Services	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Other nongovernmental agencies 	Yes (separate division)	<ul style="list-style-type: none"> Licensing (separate division) Head Start Collaboration (same division) Early Intervention (separate division) 	<ul style="list-style-type: none"> New Hampshire Child Care Advisory Council

³ Department of Administrative Services issues payments for all programs processed through State's eligibility system

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				TANF	Early Childhood Services	
New Mexico	Children, Youth and Families	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Universities and Colleges Other nongovernmental agencies 	No	<ul style="list-style-type: none"> Licensing (same division) Prekindergarten (same division) Head Start Collaboration (same division) CACFP (same division) 	<ul style="list-style-type: none"> New Mexico Children's Cabinet
Oklahoma	Human Services	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Universities and Colleges 	Yes (separate division)	<ul style="list-style-type: none"> Licensing (same division) 	<ul style="list-style-type: none"> Oklahoma Commission on Children and Youth Oklahoma Partnership for School Readiness Board
Rhode Island	Human Services	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Other nongovernmental agencies 	Yes (same division)	<ul style="list-style-type: none"> Head Start Collaboration (same division) Early Intervention (separate division) 	<ul style="list-style-type: none"> Successful Start Partnership Rhode Island Children's Cabinet
South Carolina	Social Services	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Universities and Colleges 	Yes (separate division)	<ul style="list-style-type: none"> Licensing (same division) Head Start Collaboration (same division) CACFP (separate division) 	<ul style="list-style-type: none"> Child Care Coordinating Council

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				TANF	Early Childhood Services	
South Dakota	Social Services	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Universities and Colleges Professional associations 	Yes (separate division)	<ul style="list-style-type: none"> Licensing (same division) 	<ul style="list-style-type: none"> South Dakota Alliance for Children
Tennessee	Human Services	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payment 	<ul style="list-style-type: none"> Other government agencies Universities and Colleges Professional associations 	Yes (same division)	<ul style="list-style-type: none"> Licensing (same division) CACFP (same division) 	<ul style="list-style-type: none"> Tennessee Commission on Children and Youth
Utah	Workforce Services	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Other nongovernmental agencies 	Yes (separate division)	<ul style="list-style-type: none"> Head Start Collaboration (same division) 	<ul style="list-style-type: none"> Governor's Child and Family Cabinet Council Early Childhood Council
Wyoming	Family Services	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> CCR&R agencies Other nongovernmental agencies 	Yes (separate division)	<ul style="list-style-type: none"> Licensing (same division) 	<ul style="list-style-type: none"> Wyoming Early Childhood Development Council

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				TANF	Early Childhood Services	
CATEGORY 2 CCDF Is Administered and Supervised by the CCDF Lead Agency and Implemented Locally by Other Public and/or Private Entities						
Alabama	Human Resources	<ul style="list-style-type: none"> ▪ Lead Agency directly issues payments ▪ Other government and nongovernmental agencies are contracted to determine eligibility 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies ▪ Universities and Colleges 	Yes (separate division)	<ul style="list-style-type: none"> ▪ Licensing (same division) 	<ul style="list-style-type: none"> ▪ Department of Children's Affairs
Alaska	Health and Social Services	<ul style="list-style-type: none"> ▪ Lead Agency determines eligibility for TANF families and issues payments ▪ Lead Agency contracts with government and nongovernmental agencies to determine eligibility for non-TANF families 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies 	Yes (different division)	<ul style="list-style-type: none"> ▪ Licensing (same division) ▪ Early Intervention (separate division) 	<ul style="list-style-type: none"> ▪ Alaska Early Childhood Coordinating Council
Arizona	Economic Security	<ul style="list-style-type: none"> ▪ Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies ▪ Universities and Colleges ▪ Private for-profit vendors ▪ Other nongovernmental agencies 	Yes (same division)	<ul style="list-style-type: none"> ▪ Early Intervention (separate division) 	<ul style="list-style-type: none"> ▪ Early Childhood Development and Health Board ▪ Governor's Children's Cabinet

State	State Agency Designated as the CCDF Lead Agency	Entities Providing CCDF Direct Services	Entities Implementing Quality Initiatives and CCR&R Services	Other Services Administered by the CCDF Lead Agency		Early Childhood Services Coordinating Body
				TANF	Early Childhood Services	
California	Education	<ul style="list-style-type: none"> ▪ Lead Agency has contracts, grants, and agreements with other government and nongovernmental agencies to determine eligibility ▪ Lead Agency issues payments 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies ▪ Universities and Colleges ▪ Foundations ▪ Other nongovernmental agencies 	No	<ul style="list-style-type: none"> ▪ Prekindergarten (same division) ▪ Head Start Collaboration (same division) ▪ Section 619 – Preschool Services (separate division) 	<ul style="list-style-type: none"> ▪ First 5 California Children and Families Commission
Connecticut	Social Services	<ul style="list-style-type: none"> ▪ Lead Agency issues payments ▪ Lead Agency contracts with United Way of Connecticut, Inc., a nongovernmental organization, to determine eligibility 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ Universities and Colleges ▪ Foundations 	Yes (same division)	<ul style="list-style-type: none"> ▪ None 	<ul style="list-style-type: none"> ▪ Connecticut Commission on Children ▪ Connecticut Child Day Care Council
District of Columbia	Education	<ul style="list-style-type: none"> ▪ Lead Agency has an MOU with the Department of Human Resources to determine eligibility ▪ The Lead Agency issues payments 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies ▪ Universities and Colleges ▪ Private for-profit vendors ▪ Foundations ▪ Other nongovernmental agencies 	No	<ul style="list-style-type: none"> ▪ Licensing (same division) ▪ Prekindergarten (same division) ▪ Head Start Collaboration (same division) ▪ Early Intervention (separate division) ▪ Section 619 – Preschool Services (separate division) ▪ CACFP (separate division) 	<ul style="list-style-type: none"> ▪ Mayor's Advisory Committee on Early Childhood Development

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				TANF	Early Childhood Services	
Florida	Early Learning	<ul style="list-style-type: none"> ▪ Lead Agency works with the Department of Children and Families (including their contractors) to determine eligibility for TANF families ▪ Lead Agency contracts with nongovernmental agencies to determine eligibility for non-TANF families and issue payments 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ Nongovernmental agencies 	No	<ul style="list-style-type: none"> ▪ Prekindergarten (same division) 	<ul style="list-style-type: none"> ▪ Early Learning Advisory Council ▪ Child Care Executive Partnership Board
Hawaii	Human Services	<ul style="list-style-type: none"> ▪ Lead Agency determines eligibility and issues payments 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies ▪ Universities and Colleges ▪ Professional associations ▪ Other nongovernmental agencies 	Yes (same division)	<ul style="list-style-type: none"> ▪ Licensing (same division) 	<ul style="list-style-type: none"> ▪ Hawaii Interdepartmental Council on Children and Families ▪ Good Beginnings Alliance
Illinois	Human Services	<ul style="list-style-type: none"> ▪ Lead Agency contracts with CCR&R agencies and community-based organizations to determine eligibility ▪ The Lead Agency issues payments 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies 	Yes (same division)	<ul style="list-style-type: none"> ▪ Head Start Collaboration (separate division) ▪ Early Intervention (separate division) 	<ul style="list-style-type: none"> ▪ Illinois Early Learning Council

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				TANF	Early Childhood Services	
Indiana	Family and Social Services	<ul style="list-style-type: none"> ▪ Lead Agency contracts with government and nongovernmental agencies to determine eligibility ▪ Lead Agency also contracts with a private for-profit agency to issue provider payments 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies ▪ Other nongovernmental agencies 	Yes (same division)	<ul style="list-style-type: none"> ▪ Licensing (separate division) ▪ Head Start Collaboration (separate division) 	Information is not available
Massachusetts	Early Education and Care	<ul style="list-style-type: none"> ▪ Lead Agency contracts with the Massachusetts Department of Transitional Assistance to determine eligibility for TANF families, and contracts with other nongovernmental agencies to determine eligibility for non-TANF families ▪ Lead Agency and contracted government and nongovernmental agencies issue payments 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies ▪ Other nongovernmental agencies 	No	<ul style="list-style-type: none"> ▪ Licensing (same division) ▪ Prekindergarten (same division) ▪ Head Start Collaboration (same division) ▪ Section 619 – Preschool Services (same division) 	<ul style="list-style-type: none"> ▪ Board, Department of Early Care and Education ▪ Massachusetts Special Commission on After School and Out-of-School Time
Mississippi	Human Services	<ul style="list-style-type: none"> ▪ Lead Agency's TANF case managers determine eligibility for TANF families ▪ The Lead Agency issues payments 	<ul style="list-style-type: none"> ▪ Universities and Colleges ▪ Foundations ▪ Other nongovernmental agencies 	Yes (same division)	<ul style="list-style-type: none"> ▪ None 	<ul style="list-style-type: none"> ▪ Interagency Coordinating Council for Children and Youth

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				TANF	Early Childhood Services	
Montana	Health and Human Services	<ul style="list-style-type: none"> ▪ Lead Agency issues payments ▪ Lead Agency contracts with CCR&R agencies to determine eligibility 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies ▪ Universities and Colleges ▪ Private for-profit vendors ▪ Other nongovernmental agencies 	Yes (separate division)	<ul style="list-style-type: none"> ▪ Licensing (separate division) ▪ Head Start Collaboration (same division) ▪ Early Intervention (separate division) ▪ CACFP (separate division) 	<ul style="list-style-type: none"> ▪ Montana Early Childhood Advisory Council
New Jersey	Human Services	<ul style="list-style-type: none"> ▪ Lead Agency contracts with CCR&R agencies (14 nongovernmental agencies and 2 local government agencies) to determine eligibility for non-TANF families and issue provider payments ▪ Lead Agency contracts with county welfare agencies to determine eligibility for TANF families 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies ▪ Universities and Colleges ▪ Professional associations ▪ Other nongovernmental agencies 	Yes (same division)	<ul style="list-style-type: none"> ▪ None 	<ul style="list-style-type: none"> ▪ New Jersey Child Care Advisory Council
Nevada	Health and Human Services	<ul style="list-style-type: none"> ▪ Lead Agency contracts with nongovernmental agencies and has interagency agreements with government agencies to determine eligibility ▪ Lead Agency contracts with nongovernmental agencies to issue provider payments 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies ▪ Universities and Colleges ▪ Professional associations 	Yes (same division)	<ul style="list-style-type: none"> ▪ Licensing (separate division) ▪ Early Intervention (separate division) 	<ul style="list-style-type: none"> ▪ Head Start State Collaboration Office

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				TANF	Early Childhood Services	
Pennsylvania	Human Services	<ul style="list-style-type: none"> Lead Agency works with county assistance offices and community-based organizations to determine eligibility for TANF families Lead Agency contracts with nongovernmental agencies to determine eligibility for non-TANF families and issue payments 	<ul style="list-style-type: none"> Nongovernmental agencies 	Yes (separate division)	<ul style="list-style-type: none"> Licensing (same division) Early Intervention (separate division) Section 609 – Preschool Services (separate division) 	<ul style="list-style-type: none"> Governor's Cabinet on Children and Families
Tennessee	Human Services	<ul style="list-style-type: none"> Lead Agency determines eligibility and issues payment 	<ul style="list-style-type: none"> Other government agencies Universities and Colleges Professional associations 	Yes (same division)	<ul style="list-style-type: none"> Licensing (same division) CACFP (same division) 	<ul style="list-style-type: none"> Tennessee Commission on Children and Youth
Texas	Workforce Commission	<ul style="list-style-type: none"> Lead Agency contracts with each of the State's 28 Local Workforce Development Boards to determine eligibility and issue payments 	<ul style="list-style-type: none"> Other government agencies Nongovernmental agencies 	No	<ul style="list-style-type: none"> None 	<ul style="list-style-type: none"> Early Childhood Comprehensive Systems Initiative – Raising Texas
Vermont	Children and Families	<ul style="list-style-type: none"> Lead Agency issues payments Lead Agency contracts with child care resource and referral agencies to determine eligibility 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Other nongovernmental agencies 	Yes (separate division)	<ul style="list-style-type: none"> Licensing (same division) Head Start Collaboration (same division) Early Intervention (same division) 	<ul style="list-style-type: none"> Building Bright Futures Council

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				TANF	Early Childhood Services	
Washington	Early Learning	<ul style="list-style-type: none"> Lead Agency established an interagency agreement with the State Department of Social and Health Services (TANF Lead Agency) to determine eligibility and issue payments 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Universities and Colleges Professional associations Other nongovernmental agencies 	No	<ul style="list-style-type: none"> Licensing (same division) Prekindergarten (same division) Head Start Collaboration (same division) 	<ul style="list-style-type: none"> Early Learning Advisory Council
Wisconsin	Children and Families	<ul style="list-style-type: none"> Lead Agency issues payments Lead Agency contracts with county welfare or social services departments to determine eligibility 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Universities and Colleges Private for-profit vendors Professional associations Other nongovernmental agencies 	Yes (separate division)	<ul style="list-style-type: none"> Licensing (same division) 	<ul style="list-style-type: none"> Wisconsin Early Childhood Collaborating Partners
West Virginia	Health and Human Services	<ul style="list-style-type: none"> Lead Agency contracts with CCR&R agencies (nongovernmental agencies) to determine eligibility Lead Agency issues payments 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Universities and Colleges Other nongovernmental agencies 	Yes (same division)	<ul style="list-style-type: none"> Licensing (same division) Prekindergarten (same division) Head Start Collaboration (same division) Early Intervention (separate division) 	<ul style="list-style-type: none"> Partners Implementing an Early Care and Education System

State	State Agency Designated as the CCDF Lead Agency	Entities Providing CCDF Direct Services	Entities Implementing Quality Initiatives and CCR&R Services	Other Services Administered by the CCDF Lead Agency		Early Childhood Services Coordinating Body
				TANF	Early Childhood Services	
CATEGORY 3 CCDF is Administered and Supervised by the Lead Agency and Implemented by Local Governments, Such as County Welfare or Social Services Agencies						
Colorado	Human Services	<ul style="list-style-type: none"> ▪ County departments of human services determine eligibility and issue payments 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies ▪ Universities and Colleges 	Yes (separate division)	<ul style="list-style-type: none"> ▪ Licensing (same division) ▪ Head Start Collaboration (same division) ▪ Early Intervention (separate division) 	<ul style="list-style-type: none"> ▪ Early Childhood Councils Advisory Team ▪ Early Childhood State Systems Team
Georgia	Early Care and Learning	<ul style="list-style-type: none"> ▪ Local government agencies, such as county welfare or social services departments, determine eligibility ▪ Lead Agency contracts a private, for-profit vendor (Maximus) to issue payments 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies 	No	<ul style="list-style-type: none"> ▪ Licensing (same division) ▪ Prekindergarten (same division) ▪ Head Start Collaboration (same division) ▪ CACFP (same division) 	<ul style="list-style-type: none"> ▪ Georgia State Advisory Council on Early Childhood Education and Care
Minnesota	Human Services	<ul style="list-style-type: none"> ▪ County departments of human services determine eligibility and issue payments 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies ▪ Universities and Colleges ▪ Other nongovernmental agencies 	Yes (separate division)	<ul style="list-style-type: none"> ▪ Licensing (same division) 	<ul style="list-style-type: none"> ▪ State Advisory Council on Early Education and Care
New York	Children and Family Services	<ul style="list-style-type: none"> ▪ County departments of social services determine eligibility and issue payments 	<ul style="list-style-type: none"> ▪ Other government agencies ▪ CCR&R agencies ▪ Other nongovernmental agencies 	No	<ul style="list-style-type: none"> ▪ Licensing (same division) 	<ul style="list-style-type: none"> ▪ Governor's Children's Cabinet

State	State Agency Designated as the CCDF Lead Agency	Entities Providing CCDF Direct Services	Entities Implementing Quality Initiatives and CCR&R Services	Other Services Administered by the CCDF Lead Agency		Early Childhood Services Coordinating Body
				TANF	Early Childhood Services	
North Carolina	Health and Human Services	<ul style="list-style-type: none"> County departments of health and human services determine eligibility and issue payments 	<ul style="list-style-type: none"> CCR&R agencies 	Yes (separate division)	<ul style="list-style-type: none"> Licensing (same division) CACFP (separate division) 	<ul style="list-style-type: none"> Early Childhood Governance Work Group
North Dakota	Human Services	<ul style="list-style-type: none"> County departments of human services determine eligibility and issue payments 	<ul style="list-style-type: none"> CCR&R agencies 	Yes (same division)	<ul style="list-style-type: none"> Licensing (separate division) Head Start Collaboration (separate division) Early Intervention (separate division) 	<ul style="list-style-type: none"> Healthy North Dakota Early Childhood Alliance
Virginia	Social Services	<ul style="list-style-type: none"> County departments of social services determine eligibility and issue payments 	<ul style="list-style-type: none"> Other government agencies CCR&R agencies Foundations Other nongovernmental agencies 	Yes (separate division)	<ul style="list-style-type: none"> Licensing (separate division) Head Start Collaboration (separate division) 	<ul style="list-style-type: none"> Start Strong Council Child Day Care Council

The table includes information from CCDF Plans, policy manuals, administrative codes, Web sites, and parent/provider handbooks.

Links to State rules and manuals are available at <http://nrckids.org/index.cfm/resources/state-licensing-and-regulation-information/>.

Links to most CCDF Plans for FY 2014–2015 are available at http://www.americorpschildcare.com/downloads/Updated_CCDF_Links.pdf

Links to CCDF agency Web sites are available at https://childcareta.acf.hhs.gov/sites/default/files/state_territory_governance_structures_edited_1.pdf.

CCSSSN does not endorse any non-Federal organization, publication, or resource.

Child Care State Systems Specialist Network, A Service of the Office of Child Care
9300 Lee Highway, Fairfax VA, 22031 | Phone: 877-296-2401 | Email: OCCTANetwork@icfi.com